

# ANDREW C. RUDALEVIGE

THOMAS BRACKETT REED PROFESSOR OF GOVERNMENT  
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## EDUCATION

**Harvard University, Cambridge, Massachusetts**

Ph.D., June 2000; M.A., June 1997, Political Science.

Dissertation: *Managing the President's Program: Centralization and Legislative Policy Formulation, 1949-96*

(committee: Paul Peterson (chair), Matthew Dickinson, Richard Neustadt, Paul Pierson)

Awarded Toppan Prize as Harvard's best thesis/dissertation in political science, 1999-00.

**The University of Chicago, Chicago, Illinois**

B.A., June 1989, Political Science

General and departmental honors; Phi Beta Kappa; Student Marshal; National Merit Scholar

## PROFESSIONAL EXPERIENCE

### TEACHING AND ADMINISTRATION

**BOWDOIN COLLEGE, Brunswick, Maine**

*Thomas Brackett Reed Professor of Government and Legal Studies, July 2012-present*

**DICKINSON COLLEGE, Carlisle, Pennsylvania**

*Walter E. Beach '56 Distinguished Chair in Political Science, July 2008-June 2012*

*Associate Professor of Political Science (with tenure), July 2004-June 2012; Department Chair, 2006-07*

*Assistant Professor of Political Science, July 2000 - June 2004*

**UNIVERSITY OF LYON, Lyon, France**

*Visiting Professor, Institut d'Études Politiques (Sciences Po Lyon), Fall 2011.*

**UNIVERSITY OF EAST ANGLIA, Norwich, England**

*Visiting Professor and Director, Dickinson Humanities Program, London and Norwich, England, July 2007-July 2009*

Resident director and professor for Dickinson students studying in the United Kingdom, with responsibility for program, budget, and administration, as visiting member of UEA's School of American Studies. Visiting professor of American politics in UEA's School of Political, Social, and International Studies.

**PRINCETON UNIVERSITY, Princeton, New Jersey**

*Visiting Scholar, Center for the Study of Democratic Politics, Wilson School of Public and International Affairs, September 2004-June 2005.*

**HARVARD UNIVERSITY, Cambridge, Massachusetts**

*Assistant Senior Tutor and Tutor in Government, Lowell House, September 1997 - June 2000*

*Assistant Head Tutor and Teaching Fellow, Department of Government, September 1996 - June 1999*

Three-time winner of university citation for undergraduate teaching excellence; in-residence administrator and adviser in 400-student undergraduate dormitory; academic counselor to undergraduate departmental concentrators.

## PUBLICATIONS

### *Books*

*The Obama Presidency: Appraisals and Prospects*, edited with Bert A. Rockman and Colin Campbell (Washington: Sage/CQ Press, 2012).

*The George W. Bush Legacy*, edited with Colin Campbell and Bert A. Rockman (Washington: CQ Press, 2008).

*The New Imperial Presidency: Renewing Presidential Power after Watergate* (Ann Arbor: University of Michigan Press, 2005). **Named a Choice Outstanding Academic Title, 2006.**

*Managing the President's Program: Presidential Leadership and Legislative Policy Formulation* (Princeton, NJ: Princeton University Press, 2002). **Winner of the 2003 Richard E. Neustadt Prize honoring the best book on the presidency, awarded by the Presidency Research Group of the American Political Science Association.**

### *Textbooks*

*The Politics of the Presidency*, 9<sup>th</sup> ed., with Joseph A. Pika and John Anthony Maltese (Washington: Sage/CQ Press, forthcoming).

### *Journal Articles*

"Old Laws, New Meanings: Obama's Brand of Presidential 'Imperialism,'" *Syracuse Law Review*, forthcoming.

"Executive Branch Management and Presidential Unilateralism: Centralization and the Formulation of Executive Orders," *Congress and the Presidency* 42 (Winter 2015): 342-65.

"The Letter of the Law: Administrative Discretion and Obama's Domestic Unilateralism," *The Forum* 12 (April 2014): 29-59.

"Narrowcasting the Obama Presidency," *Perspectives on Politics* 11 (December 2013): 1126-34.

"'A Majority is the Best Repartee': Barack Obama and Congress, 2009-12," *Social Science Quarterly* 93 (December 2012): 1272-94.

"Executive Orders and Presidential Unilateralism," *Presidential Studies Quarterly* 42 (March 2012): 138-60.

"Bureaucratic Control and the Future of Presidential Power," *White House Studies* 10 (2010): 51-68.  
Reprinted in Meena Bose, ed., *President or King? Evaluating the Expansion of Executive Power* (Hauppauge, NY: Nova Publishers, 2011).

"'Therefore, Get Wisdom': What Should the President Know, and How Can He Know It?," *Governance* 22 (April 2009): 177-87.

"The Administrative Presidency and Bureaucratic Control: Implementing a Research Agenda," *Presidential Studies Quarterly* 39 (March 2009): 10-24.

"Juggling Act: The Politics of Science in Education Research," *Education Next* 8 (Winter 2009): 35-41.

“‘Worked Out in Fractions’: Neutral Competence, FDR, and the Bureau of the Budget,” with Matthew J. Dickinson. *Congress and the Presidency* 34 (Spring 2007): 1-26.

“Civil Rights and Uncivil Wrongs”: review essay on *Not a Suicide Pact*, by Richard Posner, *War by Other Means*, by John Yoo, and *Guantánamo and the Abuse of Presidential Power*, by Joseph Margulies, *Foreign Affairs* 86 (January/February 2007): 148-54.

“The Decline and Resurgence and Decline (and Resurgence?) of Congress: Charting a New Imperial Presidency,” *Presidential Studies Quarterly* 36 (September 2006): 506-24.

Reprinted in slightly different form as “A New Imperial Presidency?” in James P. Pfiffner and Roger H. Davidson, eds., *Understanding the Presidency*, 4<sup>th</sup>–6<sup>th</sup> eds. (Longman, 2007, 2009, & 2011); as “The Contemporary Presidency,” in *The American Presidency: Reference Shelf 80:04* (H.W. Wilson, 2008); and excerpted in Cal Jillson and David Robertson, eds., *Perspectives on American Government: Readings in Political Development and Institutional Change* (Routledge, 2009).

“The Structure of Leadership: Presidents, Hierarchies, and Information Flow,” *Presidential Studies Quarterly* 35 (June 2005): 333-60.

“Presidents, Responsiveness, and Competence: Revisiting the ‘Golden Age’ at the Bureau of the Budget,” with Matthew J. Dickinson. *Political Science Quarterly* 119 (Winter 2004-05): 633-54.

“The Politics of ‘No Child Left Behind,’” *Education Next* 3 (Fall 2003): 63-70.

“Revisiting Midterm Loss: Referendum Theory and State Data,” *American Politics Research* 29 (January 2001): 25-46.

#### *Book Chapters*

“The Broken Places: The Clinton Impeachment and American Politics,” in Michael Nelson, Barbara A. Perry, and Russell L. Riley, eds., *42: Inside the Presidency of Bill Clinton* (Ithaca, NY: Cornell University Press, forthcoming).

“The Imperial Presidency in the 21<sup>st</sup> Century,” in Maxmillian Angerholzer III, James Kitfield, Norman Ornstein, and Stephen Skowronek, eds., *Triumphs and Tragedies of the Modern Presidency*, 2<sup>nd</sup> ed. (Washington, DC: Center for the Study of the Presidency and Congress, forthcoming).

“The Presidency and Unilateral Power: A Taxonomy,” in Michael Nelson, ed., *The Presidency and the Political System*, 10<sup>th</sup> ed. (Washington, DC: CQ Press/Sage, 2013)

An earlier version appeared in the 9<sup>th</sup> ed. (Washington, DC: CQ Press/Sage, 2009).

“Presidential Authority in a Separated System,” in Raymond J. La Raja, ed., *New Directions in American Politics* (New York: Routledge, 2013).

“‘Hail, Gridlock’?: Hamiltonian Energy, Madisonian Institutions, and American Dissensus,” in Iwan Morgan and Philip Davies, eds., *Broken Government? American Politics in the Obama Era* (London: University of London/Institute for the Study of the Americas Press, 2012).

“Obama et le Congrès: Un Chantier Inachevé” [“Obama and Congress: A Work in Progress”], trans. Alix Meyer, in Olivier Richomme and Vincent Michelot, eds., *Le bilan d’Obama [The Obama Balance-Sheet]* (Paris: Presses de Sciences-Po, 2012).

“Rivals, or a Team? Staffing and Issue Management in the Obama Administration,” in Bert A. Rockman, Andrew Rudalevige, and Colin Campbell, eds., *The Obama Presidency: Appraisals and Prospects* (Washington: Congressional Quarterly Press, 2012).

"Introduction: A Counterfactual Presidency," with Bert A. Rockman, in Rockman, Andrew Rudalevige, and Colin Campbell, eds., *The Obama Presidency: Appraisals and Prospects* (Washington: Congressional Quarterly Press, 2012).

"Government in a Box: Challenges of Policy Implementation in the American System," in Frederick Hess and Andrew Kelly, eds., *Carrots, Sticks, and the Bully Pulpit: Lessons from a Half-Century of Federal Efforts to Improve America's Schools* (Cambridge: Harvard Education Press, 2011).

"Rating Bush," in Iwan Morgan and Philip Davies, eds., *Assessing George W. Bush's Legacy* (London: Palgrave Macmillan, 2010).

"The Crisis Speech and Other Landmark Addresses: Managing Speechwriting and Decisionmaking," in Michael Nelson and Russell L. Riley, eds., *The President's Words: Speeches and Speechwriting in the Modern White House* (Lawrence: University Press of Kansas, 2010).

"George W. Bush and the Imperial Presidency," in Mark Rozell and Gleaves Whitney, eds., *Testing the Limits: George W. Bush and the Imperial Presidency* (Lanham, MD: Rowman & Littlefield, 2009).

"Diminishing Returns: George W. Bush and Congress," in Robert Maranto, Tom Lansford, and Jeremy Johnson, eds., *Judging Bush* (Stanford, CA: Stanford University Press, 2009).

"The Imperial Presidency vs. The Hill," in James A. Thurber, ed., *Rivals for Power: Presidential-Congressional Relations*, 4th ed. (Lanham, MD: Rowman & Littlefield, 2009).

"Structure and Science in Federal Education Research," in Frederick M. Hess, ed., *When Research Matters* (Cambridge: Harvard Education Press, 2008).

"Marking the Boundaries: The Advantages and Dangers of a 'Unitary Executive,'" in Pierre Lagayette, ed., *L'empire de l'exécutif [The Empire of the Executive]* (Paris: Presses Universitaires de Paris-Sorbonne, 2007).

"'The Decider': Issue Management in the Bush White House," in Colin Campbell, Bert A. Rockman, and Andrew Rudalevige, eds., *The George W. Bush Legacy* (Washington: Congressional Quarterly Press, 2008).

"Legacies and Leadership in Context," with Colin Campbell and Bert A. Rockman, in Campbell, Rockman, and Rudalevige, eds., *The George W. Bush Legacy* (Washington: Congressional Quarterly Press, 2008).

"Unilateral Powers of the Presidency," in Michael Nelson, ed., *Guide to the Presidency*, 4<sup>th</sup> ed. (Washington, DC: Congressional Quarterly Press, 2007) and revised for 5<sup>th</sup> ed (CQ Press, 2012).  
Reprinted in CQ Press Editors, eds., *The Powers of the Presidency*, 4<sup>th</sup> ed. (Sage, 2013).

"Inventing the Institutional Presidency: Entrepreneurship and the Rise of the Bureau of the Budget, 1939-1949," in Stephen Skowronek and Matthew Glassman, eds., *Formative Acts: American Politics in the Making* (Philadelphia: Univ. of Pennsylvania Press, 2007).

"Opportunity Costs: The Politics of Federal Student Loans," in Frederick M. Hess, ed., *Footing the Tuition Bill* (Washington: American Enterprise Institute Press, 2007).

"Adequacy, Accountability, and the Impact of the No Child Left Behind Act," in Martin R. West and Paul E. Peterson, eds., *School Money Trials: The Legal Pursuit of Educational Adequacy* (Washington: Brookings Institution Press, 2007).

"George W. Bush and Congress: New Term, New Problems – Same Results?" in Robert Maranto, Douglas M. Brattebo, and Tom Lansford, eds., *The Second Term of George W. Bush: Prospects and Perils* (New York: Palgrave Macmillan, 2006).

"Cabinet Government, American Style," in Richard Ellis and Michael Nelson, eds., *Debating the Presidency: Conflicting Perspectives on the American Executive* (Washington: Congressional Quarterly Press, 2006).

"The Executive Branch and the Legislative Process," in Joel D. Aberbach and Mark A. Peterson, eds., *Institutions of American Democracy: The Executive Branch* (New York: Oxford Univ. Press, 2005).

"The President and the Cabinet," in Michael Nelson, ed., *The Presidency and the Political System*, 8<sup>th</sup> ed. (Washington: Congressional Quarterly Press, 2005).

"'No Child Left Behind': Forging a Congressional Compromise," in Paul E. Peterson and Martin R. West, eds., *No Child Left Behind? The Politics and Practice of School Accountability* (Washington: Brookings Institution Press, 2003).

"Presidential Management and the Politicized Presidency: Reagan and Centralization," in Richard S. Conley, ed., *Reassessing the Reagan Presidency* (Lanham, MD: University Press of America, 2003).

#### *Other Essays and Reviews*

Various postings on the presidency, bureaucracy, and political happenings, as mastheaded "occasional contributor" to the blog *The Monkey Cage*, January 2010-present. Blog moved to *The Washington Post* website (<http://www.washingtonpost.com/blogs/monkey-cage/>), September 2013. For a list of posts since then, see <http://www.washingtonpost.com/people/andrew-rudalevige>.

"Founding Principles," five- (of projected fifteen-) part video series on the structure and practice of American government, released June 2015. See <http://www.bowdoin.edu/founding-principles/>.

"Historians Re-enter Presidential Studies: A Review of *Recapturing the Oval Office*, ed. by Brian Balogh and Bruce J. Schulman," *Chronicle of Higher Education* (December 4, 2015): B17.

"Review of *Prisoners of the White House*, by Kenneth T. Walsh," *Party Politics* 21 (September 2015): 834-835.

"Review of *Take Up Your Pen: Unilateral Presidential Directives in American Politics*, by Graham G. Dodds," *Review of Politics* 76 (Fall 2014): 705-08.

"Review of *The Wartime President*, by William G. Howell, Saul P. Jackman, and Jon C. Rogowski," *Presidential Studies Quarterly* 44 (September 2014): 562-64.

"Review of *The Republican Party and American Politics from Hoover to Reagan*, by Robert Mason," *History* 98 (July 2013): 492-94.

"An Arranged Marriage: A Review of *Ike and Dick: Portrait of a Strange Political Marriage*, by Jeffrey Frank," *The Washington Monthly* (January/February 2013).

"Review of *The Performance of Politics: Obama's Victory and the Democratic Struggle for Power*, by Jeffrey C. Alexander," *Journal of American Studies* 46 (May 2012): E41.

"Weakness and Wisdom: A Review of *In My Time*, by Dick Cheney, and *Known and Unknown*, by Donald Rumsfeld," *The Forum* 10, Issue 1 (May 2012).

"Bribery, Blackmail, and Implementation: Thoughts on Federal Education Policy," *Education Week* 31, no. 30 (May 1, 2012).

"Review of *Angler: The Cheney Vice Presidency*, by Barton Gellman," *The Historian* 72 (Winter 2010): 923-924.

"Review of *The Discretionary President: The Promise and Peril of Executive Power*, by Benjamin A. Kleinerman," *Congress and the Presidency* 37 (September 2010): 328-30.

"Review of *The Myth of Presidential Representation*, by B. Dan Wood," *Political Science Quarterly* 125 (Fall 2010): 511-13.

"The Obama Administration: What Can Social Science Offer?," delivered at a roundtable of the Academy of Social Sciences, London, and published in *21<sup>st</sup> Century Society* 4 (November 2009): 319-45.  
Reprinted in abridged form in *European Political Science* 9 (Spring 2010): 244-58.

"Review of *Presidents Creating the Presidency: Deeds Done in Words*, by Karlyn Kohrs Campbell and Kathleen Hall Jamieson," *Political Science Quarterly* 124 (Summer 2009): 347-49.

"A Wake-Up Call for the 111<sup>th</sup> Congress," *NiemanWatchdog.org*, Nieman Foundation for Journalism, Harvard University (February 4, 2009).  
Reprinted in Stanley M. Brand and Lance Cole, eds., *Congressional Investigations and Oversight: Cases and Materials* (Durham, NC: Carolina Academic Press, 2011).

"Review of *Presidential Secrecy and the Law*, by Robert M. Pallitto and William G. Weaver," *Perspectives on Politics* 6 (March 2008): 181-82.

"Review of *Balance of Forces: Separation of Powers Law in the Administrative State*, by Harold H. Bruff," *Congress and the Presidency* 34 (Fall 2007): 81-82.

"Review of *The America That Reagan Built*, by J. David Woodard," *Political Science Quarterly* 122 (Fall 2007): 492-93.

"A To-Do List for the 110<sup>th</sup> Congress," *NiemanWatchdog.org*, Nieman Foundation for Journalism, Harvard University (November 8, 2006).

"Imperial Presidency, Invisible Congress," *NiemanWatchdog.org*, Nieman Foundation for Journalism, Harvard University (November 15, 2005).

"Reform, or Séance? Seeking the 'Spirit' of No Child Left Behind," *Teachers College Record* (August 10, 2005).

"Governance and the Nixon Administrative Legacy": review essay on *Empowering the White House: Governance under Nixon, Ford, and Carter*, by Karen M. Hult and Charles E. Walcott, *Journal of Public Administration Research and Theory* 15 (January 2005): 167-70.

"Domestic Policy," essay for *The Presidency in Action*, Miller Center of Public Affairs, University of Virginia, *AmericanPresident.org*, last updated August 2004.

"What Should the President Know and When Should He Know It? Hierarchy and the Study of the Institutional Presidency," *Presidency Research Group Report* 26 (Fall 2003).

"Political Parties," with John H. Fenton, essay-length entry in *Encyclopedia Americana* (Danbury, CT: Grolier, 2003) and on-line *Grolier Multimedia Encyclopedia*.

"Review of *Vicious Cycle: Presidential Decision Making in the American Political Economy*, by Constantine J. Spiliotes," *Presidential Studies Quarterly* 32 (December 2002): 828-30.

"Review of *Good Advice: Information and Policy Making in the White House*, by Daniel E. Ponder," *American Political Science Review* 95 (March 2001): 218-219.

#### CONFERENCE AND WORKING PAPERS

- "Constitutional Structure, Political History, and the Invisible Congress," paper presented at the Conference on the Constitution and the Imperial Presidency, American Enterprise Institute/Clements Center for National Security, University of Texas, Austin, TX, October 2015.
- "Presidential Unilateralism, Executive Branch Management, and Bureaucratic Sway," paper presented at the Annual Meeting of the American Political Science Association, San Francisco, CA, September 2015.
- "Executive Branch Management and Presidential Unilateralism: Towards a Duration Model of Executive Order Issuance," paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2015.
- "George W. Bush's Administrative Presidency: Unilateral Action and the 'Unitary Executive Branch,'" paper to be presented at the Conference on the George W. Bush Presidency, Kalikow Center for the Study of the American Presidency, Hofstra University, March 2015.
- "Executive Branch Management and Presidential Unilateralism," paper presented at the Conference on Executive Politics, University of Houston, February 2015.
- "Tribune of the People or Minority Leader? Presidents in an Age of Polarization," paper presented at the Conference on the Rights of the Political Minority in America, Pembroke College and the Rothermere American Institute, University of Oxford, England, September 2014.
- "Bargaining with the Bureaucracy: Transaction Costs and the Formulation of Executive Orders," paper presented at the Conference on Executive Politics, Center for New Institutional Social Sciences, Washington University in St. Louis, June 2014.
- "How Unitary an Executive?" paper presented at Presidential Power in the United States: Emerging Research, conference held at the Ford School of Public Policy, University of Michigan, May 2014.
- "Bargaining with the Bureaucracy: Executive Orders and the Transaction Costs of Presidential Unilateralism," paper presented at the Annual Meeting of the American Political Science Association, Chicago, September 2013. **Winner, 2014 Presidency & Executive Politics Group Founders' Prize for best paper on the presidency at the APSA in 2013.**
- "Budgets, Management Initiatives, and the Evolution of the OMB, 1993-2008," with Matthew J. Dickinson. Paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2013.
- "Bargaining with the Bureaucracy: Executive Orders and Presidential Unilateralism," paper presented at the Annual Meeting of the American Politics Group, Leicester, England, January 2013.
- "Presidential Unilateralism and Executive Orders: Bargaining with the Bureaucracy," paper presented at Theoretical and Empirical Approaches to the Administrative Presidency, conference held at the Center for the Study of Democratic Politics, Princeton University, September 2012.
- "'Wheeling the Bureaucracy': The Administrative Presidency and the Office of Management and Budget,"

- paper presented at the Annual Meeting of the American Politics Group, Manchester, England, January 2012.
- “Context and Constraint in Presidential Unilateralism,” paper presented at the Annual Meeting of the American Political Science Association, Seattle, September 2011.
  - “Executive Orders and their Formulation: Persuasion or Command?” paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2011.
  - “Opening the Black Box: How Unilateral are Executive Orders?”, paper presented at the Annual Meeting of the American Politics Group, Oxford, England, January 2011.
  - “The Birds and the Bees and the Black Boxes: Presidential Power and the Formulation of Executive Orders,” paper presented at the Annual Meeting of the American Political Science Association, Washington, DC, September 2010.
  - “Responsive Competence, Roosevelt, and Nixon: Institutional Change and Continuity in the Office of Management and Budget,” with Matthew J. Dickinson, paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2010.
  - “Implementing Presidential Power: The Administrative Presidency from Eisenhower to Obama,” paper presented at the Annual Meeting of the American Politics Group, Oxford, England, January 2010.
  - “Rivals, or a Team? Competitive Advisory Institutions and the Obama Administration,” paper presented at the Annual Meeting of the American Political Science Association, Toronto, September 2009.
  - “Institutionalizing Responsiveness: Roosevelt, Nixon, and the Evolution of the Office of Management and Budget,” with Matthew J. Dickinson, paper presented at the Annual Meeting of the American Political Science Association, September 2007.
  - “The Plot that Thickened: Inheriting the Administrative Presidency,” paper presented at the Annual Meeting of the American Political Science Association, September 2006.
- “Parsing the Politicized Presidency: Centralization and Politicization as Presidential Strategies for Bureaucratic Control,” with David E. Lewis. Paper presented at the Annual Meeting of the American Political Science Association, September 2005. *Winner, 2006 Presidency Research Group Founders’ Prize for best paper on the presidency at the APSA in 2005.*
- “Presidents, Responsiveness, and the Creation of the Office of Management and Budget,” with Matthew J. Dickinson. Paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2005.
  - “‘Worked Out in Fractions’: Neutral Competence, FDR, and the Bureau of the Budget,” with Matthew J. Dickinson. Paper presented at the Annual Meeting of the American Political Science Association, Chicago, September 2004.
  - “Budgeting for the New Imperial Presidency, 1974-2004,” paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2004.
  - “The ‘M’ in OMB: The Office of Management and Budget and Presidential Management of the Executive Branch, 1939-2003,” paper presented at the Annual Meeting of the American Political Science Association, Philadelphia, August 2003.
  - “Presidential Hierarchies and Decision Making,” paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2003.

- “The Structure of Leadership: Information, Organization, and Presidential Decision Making,” paper presented at the Annual Meeting of the American Political Science Association, Boston, August 2002. *Winner, 2003 Presidency Research Group Founders’ Prize for best paper on the presidency at the APSA in 2002.*
- “Presidential Management and the Reagan Legislative Program: The Limits of Centralization,” paper presented at the Conference on the Reagan Presidency, University of California at Santa Barbara, March 2002.
- “Revisiting the Golden Age: Responsiveness and Competence at the Bureau of the Budget, 1945-1952,” with Matthew J. Dickinson. Paper presented at the Annual Meeting of the American Political Science Association, San Francisco, September 2001.
- “Presidential Information and Managerial Choice: Contingent Centralization and the Legislative Program,” paper presented at the Annual Meeting of the American Political Science Association, Washington, D.C., September 2000.
- “The President’s Program and the Politicized Presidency,” paper presented at the Annual Meeting of the American Political Science Association, Atlanta, September 1999.
- “The Politicized Presidency and Policy Formulation,” paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 1999.
- “Centralization and the Presidential Program,” paper presented at the Annual Meeting of the Northeastern Political Science Association, Boston, November 1998.
- “Deficit Politics and the Item Veto,” paper presented at the Annual Meeting of the American Political Science Association, Washington, D.C., August 1997
- “The Institutional Perspective and the Presidency,” paper presented at the Annual Meeting of the American Political Science Association, Washington, D.C., August 1997
- “Testing the Politicized Presidency,” paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, April 1997

#### **SELECTED INVITED PRESENTATIONS (IN US)**

- “After Obama: Legacies of America’s First Minority President,” roundtable presentation at the Annual Meeting of the American Political Science Association, San Francisco, CA, September 2015.
- “U.S. War Powers,” panel participant at the Clarke Forum for Contemporary Issues, Dickinson College, Carlisle, Pennsylvania, February 2015.
- “The President, the Executive Branch, and Interagency Coordination,” lecture and seminars, U.S. Air War College, Maxwell Air Force Base, Montgomery, Alabama, December 2014.
- “Domestic Policy in the Clinton Years,” participant in panel held as part of the Symposium on the Clinton Administration, sponsored by the Clinton Library, the Clinton Foundation and the Miller Center (University of Virginia), Little Rock, Arkansas, November 2014.
- “Managing the Executive Branch in the 21<sup>st</sup> Century,” participant in roundtable held at the Brookings Institution, Washington, D.C., August 2014.
- “Barack Obama and the Imperial Presidency: A Status Report,” public lecture at Colby College, April 2014.

- “Barack Obama and the Imperial Presidency,” public lecture at Bucknell University, September 2011.
- “Government in a Box: Challenges of Policy Implementation in the American System,” presented at “Carrots, Sticks, and the Bully Pulpit: Lessons from a Half Century of Federal Efforts to Improve America’s Schools,” American Enterprise Institute, Washington, DC, May 2011.
- “Obama: How’s He Doing?,” roundtable presentation at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2011.
- “Presidential Power and Executive Orders: How Powerful? How Unilateral?,” lecture at Bowdoin College, April 2011.
- “Chief Executive: Centralization, Politicization, and Bureaucratic Control,” presented at the Rooney Center for the Study of American Democracy, University of Notre Dame, March 2010.
- “Bureaucratic Control and the Future of Presidential Power,” presented at “President or King? Evaluating the Expansion of Executive Power,” sponsored by the Peter S. Kalikow Center, Hofstra University, November 2009.
- “The Crisis Speech and other Major Addresses,” roundtable presentation at the White House Speechwriters Symposium, Miller Center of Public Affairs, University of Virginia, June 2008.
- “‘Truth vs. Partisanship’: Structure and Science in Federal Education Research,” paper presented at the conference “The Politics of Knowledge,” American Enterprise Institute, Washington, DC, May 2007.
- “The Administrative Presidency: A New Research Agenda,” roundtable presentation at the Annual Meeting of the Midwest Political Science Association, Chicago, April 2007
- “The New Imperial Presidency, Home and Abroad,” Department of Political Science, University of Delaware, April 2007.
- “Chief Executive: Centralization, Politicization, and Bureaucratic Control,” Department of Political Science, Purdue University, December 2006.
- Participant and discussant, “Politicization in Theory and Practice,” book conference on *Politicizing Administration* by David E. Lewis, Wilson School for Public Affairs, Princeton University, November 2006.
- “The President and Congress: In Conflict or Concert?,” panelist presentation at the conference “Presidential Power in America,” Massachusetts School of Law at Andover, October 2006.
- “Irreconcilable Differences? The Political Topography of Federal Student Loans,” paper presented at the conference “Footing the Tuition Bill: New Developments in the Student Loan Industry,” American Enterprise Institute, Washington, DC, September 2006.
- “Chief Executive: Centralization, Politicization, and Bureaucratic Control,” public lecture at Indiana University (Bloomington), May 2006.
- “Presidential Power in Wartime,” presented at the Undergraduate Political Science Association’s Walker Conference “Behind Closed Doors: Analyzing Government Actions During Times of War,” University of Michigan (Ann Arbor), March 2006.
- “Adequacy, Accountability, and the Impact of ‘No Child Left Behind,’” presented at the conference “The Adequacy Lawsuit,” Program on Education Policy and Governance, John F. Kennedy School of Government, Harvard University, October 2005. Published as Working Paper PEPG/05-27.

- "A New Imperial Presidency," presented at the symposium "Checks and Balances: Perspectives on American Democracy at the Beginning of the 21<sup>st</sup> Century," Center for Congressional and Presidential Studies, American University, August 2005.
- "New Congress, New Problems – Same Results? George W. Bush Meets the 109<sup>th</sup> Congress," presented at the conference "The Second Term of George W. Bush: Prospects and Perils," Villanova University, January 2005.
- "The Rise of the Bureau of the Budget, 1939-1949: Harold Smith and James E. Webb as Bureaucratic Entrepreneurs," presented at the Conference on American Political Development, Center for the Study of American Politics, Yale University, October 2004.
- "Accountability and Avoidance in the Bush Education Plan," presented at the conference "No Child Left Behind," Program on Education Policy and Governance, John F. Kennedy School of Government, Harvard University, June 2002. Published as Working Paper PEPG/02-12.

#### **SELECTED INVITED PRESENTATIONS (International)**

- "Presidential Power Meets Today's Middle East," Eccles Center, British Library, London, England, July 2015.
- "Recent Advances in the Study of the Administrative Presidency," seminar and workshop, Universidade Federal de Minas Gerais, Belo Horizonte, Brazil, May 2015.
- "Barack Obama and Congress: From Glory to Gridlock," keynote address at the Annual Meeting of the American Politics Group, Manchester, England, January 2015.
- "A Terminal Prognosis? The Study of U.S. Politics in Europe," roundtable presentation at the Annual Meeting of the American Politics Group, Oxford, England, January 2014.
- "The Obama Presidency, Congress, and the 2012 Elections," University of East Anglia, Norwich, England, January 2013.
- "The Obama Presidency and the 2012 Elections," Copenhagen Business School and the University of Southern Denmark, Copenhagen and Odense, Denmark, March 2012.
- "'A Snarly Sort of Politics': The Obama Presidency and the 2012 Elections," 10<sup>th</sup> Annual Lecture in American Studies, University of Leicester, England, March 2012.
- "The State of the Presidency after 9/11: 'A Snarly Sort of Politics,'" plenary address delivered to the Annual Conference of the German American Studies Association, Political Science Section, Lambrecht, Germany, November 2011.
- "Obama et Congress: Des Travaux en Cours [A Work in Progress]," presented at the conference "L'administration Obama: Ruptures, Continuités, et Devenir [Departures, Continuities, and the Future]," Institut d'Études Politiques, Université de Lyon 2, January 2011
- "'Hail, Gridlock?': American Dissensus and the Loss of Hamiltonian Energy," paper presented at the conference "Can Government Be Repaired?: Lessons from the USA," Eccles Centre, British Library, London, England, December 2010.
- "The Imperial Presidency: Issues and Arguments," invited participant in a workshop sponsored by the Einstein Institut, Potsdam, Germany, March 2010.
- "George W. Bush and the US Congress," presented at the conference "Les Années Bush en Question

[Discussing the Bush Years],” Université de Lyon 2 and École Normale Supérieure, Lyon, France, October 2009.

- “Organizing the Obama Administration: An Early View,” presentation to the Department of Politics and International Relations, University of Westminster, London, England, June 2009.
- “Managing the Presidency: What Can Social Science Tell Us?,” panel presentation to the British Academy of Social Sciences, British Library, London, England, March 2009.
- “Rating the Bush Presidency,” plenary address to the conference “The Right Man? Assessing George W. Bush’s Legacy,” United States Presidency Centre, Institute for the Study of the Americas, University of London, March 2009.
- “What Obama Inherits: The State of the (Imperial) Presidency,” public lecture at Rothermere American Institute, University of Oxford, England, January 2009.
- “Managing the New White House,” public symposium at the Royal Institute of International Affairs, Chatham House, London, England, November 2008;
- “Interpreting the U.S. Election Results: Themes, Variations, and Implications,” Rothermere American Institute, University of Oxford, England, November 2008;
- “After the U.S. Elections: What Do We Do Now?,” presentation at plenary post-election panel, University of East Anglia, England, November 2008.
- “History in Context: The 2008 American Elections,” public lecture at King’s College, University of Cambridge, England, October 2008.
- “The 2008 American Elections: Themes and Variations,” public lecture at the School of Political, Social, and International Studies, University of East Anglia, England, October 2008
- “Political Culture, Political Institutions, and American Policymaking,” guest lecture to the Norwich Business School, University of East Anglia, England, October 2008.
- “George W. Bush and the New Imperial Presidency,” public lecture at the University of Bergen, Norway, October 2008.
- “History in the Making? The American Presidential Election Campaign 2008,” presented at the International Conference for Political Communication, Akademie der Konrad Adenauer Stiftung, Berlin, Germany, May 2008.
- “History in the Making? What to Expect from the 2008 American Presidential Campaign,” public lecture at King’s College, University of Cambridge, England, May 2008.
- “The Special Relationship after Blair and Bush,” panel presentation at the London Club of Dickinson College, One Great George Street, London, England, April 2008.
- “The Imperial Presidency, Old and New,” lecture at the University of Aix-en-Provence, France, March 2008.
- “The Presidency, Then and Now,” guest lecture at the University of Maastricht, the Netherlands, March 2008.
- “Taking Stock of the American Presidential Election,” presentation as part of the Cultural Exchanges Festival, DeMontfort University of Leicester, February 2008.
- “Is there a New Imperial Presidency?,” public lecture at the University of Paris-4 (The Sorbonne), France, January 2008.

- “Taking Stock of the 2008 Presidential Election: Candidates, Parties, and Issues,” public lecture at the School of Political, Social, and International Studies, University of East Anglia, England, January 2008.
- “What Should the President Know, and When Should She Know It?” , keynote address to the Annual Meeting of the American Politics Group (UK), London, January 2008.
- “A New Imperial Presidency?,” public lecture at the School of American Studies, University of East Anglia, England, December 2007.

#### FELLOWSHIPS, SERVICE, AND AWARDS

- Presidency and Executive Politics (formerly Presidency Research Group) organized section, American Political Science Association:
  - Vice President, 2015-16
  - Secretary/Treasurer, 2014-15
  - chair, Richard E. Neustadt Award (best book) committee, 2014;
  - member, Governing Council, 2003-09;
  - chair, Peck (Smithsonian) Award Subcommittee, 2005-06;
  - member, Founders Award (best paper) committee, 2001 and 2009.
- Presidency Research Group prizes for the best paper on the presidency presented at the Annual Meetings of the APSA, awarded 2003, 2006, and 2014.
- Presidency Research Group of the American Political Science Association Richard E. Neustadt Prize for the Best Book on the Presidency of 2002
- External Advisory Board member, United States Presidency Centre, Institute for the Study of the Americas, University of London, 2008-.
- Member, Editorial Board, *Presidential Studies Quarterly*, 2007-
- Member, Editorial Board, *Congress & the Presidency*, 2009-
- Franklin Research Grant, American Philosophical Society, 2011-12
- Program Committee member and chair of executive politics section for the 2007 Midwest Political Science Association meetings, Chicago
- Peer reviewer for professional journals, including the *American Political Science Review*, *Perspectives on Politics*, *PS: Political Science and Politics*, *American Journal of Political Science*, *Journal of Politics*, *Political Science Quarterly*, *Journal of Policy History*, *Journal of Public Administration Research and Theory*, *Legislative Studies Quarterly*, *American Politics Quarterly*, *Presidential Studies Quarterly*, and *Congress and the Presidency*; and for presses including Princeton University Press, Oxford University Press, Cambridge University Press, University Press of Kansas, University of Michigan Press, and Johns Hopkins University Press
- Discussant at various professional conferences, including the Annual Meetings of the American Political Science Association, the Midwest Political Science Association, and the American Politics Group (UK).
- Visiting Research Scholar, Center for the Study of Democratic Politics, Woodrow Wilson School of Public and International Affairs, Princeton University, 2004-05.
- Consulting Editor, AmericanPresident.org, Miller Center of Public Affairs, University of Virginia, 2004-.

- Annenberg Foundation Trust Project on the Institutions of Democracy, member, Commission on the Executive Branch, 2003-05. Contributed "The Executive Branch and the Legislative Process" to Joel D. Aberbach and Mark A. Peterson, eds., *Institutions of American Democracy: The Executive Branch* (New York: Oxford Univ. Press, 2005), winner of the Richard E. Neustadt Award for best reference book on the presidency in 2006.
- Franklin and Eleanor Roosevelt Institute, research grant funding work at the FDR Library, summer 2004.
- Harry S. Truman Institute, research grant funding work at the Truman Library, May 2001.
- Harvard Faculty of Arts and Sciences, Toppan Prize, recognizing the best dissertation upon a subject of political science, June 2000.
- Gerald R. Ford Foundation, research grant funding work at the Ford Library, November 1999.
- Center for American Political Studies, Harvard University, research grant, Fall 1999.
- Certificates of Distinction in Teaching, Harvard University: Fall 1997; Spring 1998; Spring 1999.
- Mellon Foundation Dissertation Completion Fellowship, 1999-2000
- Moody Foundation research grant funding work at the Lyndon Johnson Library, October 1998
- Mellon Foundation Dissertation Research Fellowship, Summer 1998

#### GOVERNMENT AND POLICY EXPERIENCE

##### **Massachusetts State Senator Michael J. Barrett**

*Chief of Staff, November 1991 - September 1994*

*Legislative Assistant, September 1989 - November 1991*

Served as senator's ranking assistant, supervising staff within Boston State House office, assisting in the formation of policy goals for the office, and monitoring all office functions and activities surrounding the urban Middlesex and Suffolk district. Specific duties included budgetary and issue-area research and analysis, especially regarding human services, special education, and legislative rules reform; legislative drafting; serving as district designee to Watertown and Allston-Brighton neighborhood of Boston; press relations and communications work; and constituent assistance. Later worked full-time on senator's gubernatorial campaign, as convention coordinator and policy analyst.

##### **Town of Watertown, Massachusetts**

*Town Councilor, January 1994 - January 1996*

*Charter Commissioner, May 1996-August 1997*

Elected in November 1993 to two-year term on nine-member governing body of Watertown, a 34,000-person municipality bordering Boston and Cambridge with a then-\$52 million annual operating budget. Served as Chair, Committee on Rules and Ordinances; Vice-Chair, Committee on Education. Member, Massachusetts Municipal Councilors Association. Later appointed by President of the Town Council to serve on the Special Commission on the Review of the Watertown Home Rule Charter. Co-authored commission report and represented commission in public hearings and the media.